



**Executive Board of  
the United Nations  
Development Programme  
and of the United Nations  
Population Fund**

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UNDP

ORGANIZATIONAL MATTERS

Decisions adopted by the Executive Board during 1999

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99/1. Multi-year funding framework

The Executive Board

1. Reaffirms its decision 98/23, and in this context takes note of the report of the Administrator on the multi-year funding framework (DP/1999/CRP.4);
2. Also reaffirms the need to reverse the decline in core resources and to place UNDP core funding on a predictable and continuous basis and to reach, as soon as possible, the target of \$1.1 billion while recognizing the risk involved in overdependence on a limited number of donors;
3. Further reaffirms the importance of the development of the multi-year funding framework (MYFF) as an integral element of the funding strategy approved by the Board in its decision 98/23;
4. Welcomes the steps the Administrator has taken in this regard and takes note of the development of a reporting system to the Board comprising an annual results-oriented report (ROAR) and a four-yearly assessment of the multi-year funding framework (MYFFR) and requests the Administrator to continue to develop the multi-year funding framework and the reporting system in accordance with the timetable set out in paragraph 65 of document DP/1999/CRP.4, taking into account the views of the Board and fully respecting the principles contained in its decision 98/23;
5. Decides to hold the first funding session, in accordance with paragraph 12 (b) of decision 98/23, at the second regular session 1999, and requests the Administrator to make the necessary arrangements as outlined in paragraphs 52 to 63 of document DP/1999/CRP.4;
6. Requests all States members of UNDP to communicate their voluntary core contributions, as indicated in decision 98/23, and a schedule of payments, in writing, to the Secretariat by the beginning of April at the latest to facilitate efficient preparation of the funding session; and requests the Administrator to provide for that session a record of actual core contributions and payment of government contributions to local office costs;
7. Also requests the Administrator to continue to hold open-ended, informal consultations with States members of UNDP on the further development and implementation of the multi-year funding framework;
8. Further requests the Administrator to submit the following reports as part of the further implementation of the funding strategy:
  - (a) An interim report to the Executive Board at its annual session 1999 on the implications of the funding strategy for the funds and programmes associated with UNDP; and
  - (b) A report to the Executive Board at its annual session 2000 on the proposed timing, format and content of the multi-year funding framework, including a clear indication of how the lessons learned in one multi-year funding framework cycle will be fed into the next cycle;

9. Decides to continue consideration of ways and means to redress resource shortfalls as and when necessary.

29 January 1999

99/2. Successor programming arrangements

The Executive Board

1. Takes note of the additional information on the review of the successor programming arrangements contained in document DP/1999/CRP.3;
2. Recalls that in its decision 98/19, the Executive Board, inter alia:
  - (a) Decided to apply the various financial planning parameters of decision 95/23 for the years 2000-2001, including the provisions of paragraph 25;
  - (b) Endorsed the proposed extension of the percentage earmarkings for programme resources set out in decision 95/23 with certain modifications from 2001 onwards (as specified in para. 4 of decision 98/19); and
  - (c) Reaffirmed the basic methodology for the distribution of resources as described in paragraphs 21-26 of decision 95/23 as the basis for calculating target for resource assignments from the core line 1.1.1 (TRAC-1) earmarkings for individual countries, as well as for overall TRAC allocations, with certain modifications from the year 2001 (as specified in para. 5 of decision 98/19);
3. Reaffirms, as basic principles for the allocation of programme resources in accordance with paragraphs 21-26 of decision 95/23: the focus on the low-income and least developed countries; progressivity in favour of the low-income countries; and a gradual move to net contributor status and graduation for countries that achieve higher levels of gross national products;
4. Decides to use 1997 or latest available gross national product per capita and population data in the calculation of TRAC-1 earmarkings for the years 2001-2003;
5. Decides to adjust the gross national product per capita breakpoint delineating the low- and middle-income countries from \$750 to \$900;
6. Expresses concern that unless there is early attainment of the target of \$1.1 billion, the focus on low-income countries and least developed countries in terms of impact would not be attained and requests the Administrator to propose to the Executive Board ways and means to redress any shortfall in the target;
7. Recognizes the important contribution that UNDP brings to supporting net contributor countries in their pursuit of the objectives of sustainable human development;

/...

8. Decides that UNDP should consider net contributor countries as a separate group of programme countries outside the TRAC distribution model;

9. Endorses the proposal to eliminate the system of reimbursable TRAC earmarkings with effect from 2001, subject to the following provisions:

(a) First-time net contributor countries will continue to receive, for a grace period of three years, a TRAC-1 calculated at 60 per cent of the earmarking of the previous period;

(b) First-time net contributor countries will continue to benefit from the waiver of Government local office costs during the grace period of three years;

(c) After the grace period, reimbursement of the country office costs shall be ensured by the net contributor country through a flexible mix of instruments;

(d) UNDP must consult with Governments on costs associated with the UNDP local office structure;

(e) Whenever there should be a Resident Representative and a Deputy Resident Representative, UNDP should continue to cover the cost;

10. Also endorses the proposed establishment in all interested net contributor countries of a locally reimbursed revolving TRAC (LRRT), providing a flexible and responsive tool for UNDP support as follows:

(a) The initial outlay to the LRRT in a new net contributor country in the three-year grace period will be funded from its TRAC-1 earmarking. For an existing net contributor country, the initial outlay will be funded by the net contributor country itself. Any outlays under the LRRT will be subsequently reimbursed from government or third-party cost-sharing contributions;

(b) The LRRT will be used as seed funding for the initiation of UNDP non-core development activities;

(c) The level and use of the funding will be discussed and agreed to at the country level;

(d) All UNDP rules, regulations and procedures will continue to apply, including the elaboration of a country cooperation framework for approval by the Executive Board;

11. Decides to maintain the current gross national product per capita thresholds for net contributor countries at \$4,700;

12. Requests the Administrator to proceed with the calculation of TRAC-1 earmarkings in accordance with the provisions of the present decision and of paragraphs 4 and 5 of decision 98/19, using 1997 or the latest available data, and on this basis to proceed with programme planning and implementation for the period 2001-2003;

13. Also requests the Administrator to submit to the Executive Board, at its annual session 2002, a report on possible improvements of the present TRAC resource distribution model, including a review of thresholds.

29 January 1999

99/3. Overview of decisions adopted by the Executive Board at its first regular session 1999

The Executive Board

Recalls that during the first regular session 1999 it:

ITEM 1: ORGANIZATIONAL MATTERS

Elected the following members of the Bureau for 1999:

President:	H.E. Mr. Asda Jayanama (Thailand)
Vice-President:	Ms. Jana Simonova (Czech Republic)
Vice-President:	H.E. Dr. John W. Ashe (Antigua and Barbuda)
Vice-President:	Ms. Anne Barrington (Ireland)
Vice-President:	Mr. Aboubacar Dione (Guinea)

Approved the agenda and work plan for its first regular session 1999 (DP/1999/L.1) as orally amended;

Approved the report of the third regular session 1998 (DP/1999/1);

Approved the annual work plan 1999 for the UNDP/UNFPA Executive Board as orally amended;

Agreed to reschedule its second regular session 1999 from 5-9 April 1999 to 12-16 April 1999;

Agreed to the following schedule of future sessions of the Executive Board in 1999:

Second regular session 1999:	12-16 April 1999
Annual session 1999:	14-25 June 1999 (New York)
Third regular session 1999:	13-17 September 1999

Agreed to the following tentative schedule of future sessions of the Executive Board in 2000:

First regular session 2000:	24-28 January 2000
Second regular session 2000:	27-31 March 2000
Annual session 2000:	12-23 June 2000 (Geneva)
Third regular session 2000:	11-15 September 2000

/...

Agreed to the subjects to be discussed at the second regular session 1999 of the Board, as listed in the annex to the present decision;

UNDP/UNFPA SEGMENT

ITEM 2: RECOMMENDATIONS OF THE BOARD OF AUDITORS

Took note of the UNDP report on an updated overview of implementation of recommendations of the Board of Auditors, including an updated timetable (DP/1999/3);

Took note of the UNFPA report on an updated overview of implementation of recommendations of the Board of Auditors (DP/FPA/1999/2);

UNDP SEGMENT

ITEM 3: UNDP 2001

Took note of the progress report on the implementation of change management (DP/1999/CRP.2);

ITEM 4: COUNTRY COOPERATION FRAMEWORKS AND RELATED MATTERS

Adopted decision 99/2 of 29 January 1999 on successor programming arrangements;

Approved the following country cooperation frameworks:

First country cooperation framework for Kenya (DP/CCF/KEN/1);

First country cooperation framework for Madagascar (DP/CCF/MAG/1);

First country cooperation framework for Niger (DP/CCF/NER/1);

First country cooperation framework for Suriname (DP/CCF/SUR/1);

First country cooperation framework for Tajikistan (DP/CCF/TAJ/1);

ITEM 5: UNDP: INFORMATION AND COMMUNICATION STRATEGY

Took note of the oral presentations on key areas of communication needs and of the comments made thereon by delegations;

ITEM 6: SPECIAL FUNDS AND PROGRAMMES

Took note of the report on activities of the Global Environment Facility, the Montreal Protocol, the Office to Combat Desertification and Drought (UNSO)

/...



and the United Nations Revolving Fund for Natural Resources Exploration (DP/1999/4);

ITEM 7: RESOURCE MOBILIZATION

Adopted decision 99/1 of 29 January 1999 on a UNDP multi-year funding framework;

ITEM 8: FINANCIAL, BUDGETARY AND ADMINISTRATIVE MATTERS

Decided to postpone consideration of this item to the second regular session 1999;

ITEM 9: FIELD VISITS

Took note of the reports on the field visits to Bangladesh (DP/1998/CRP.13), Tunisia and Lebanon (DP/1998/CRP.14) and South Africa (DP/1998/CRP.15);

UNFPA SEGMENT

ITEM 10: COUNTRY PROGRAMMES AND RELATED MATTERS

Approved the following country programmes:

Assistance to the Government of Burundi (DP/FPA/BDI/4);

Assistance to the Government of Madagascar (DP/FPA/MDG/4);

ITEM 11: OTHER MATTERS

Authorized the Bureau to approve the nomination from the Western Europe and Other States group for a member and an alternate to serve on the WHO/UNICEF/UNFPA Coordinating Committee on Health for a one-year term, with the nomination to be confirmed at the second regular session 1999;

ITEM 12: JOINT MEETING OF THE UNDP/UNFPA, UNICEF  
AND WFP EXECUTIVE BOARDS

Held a joint meeting with presentations made on areas of concerted action in 1999 and on the proposed revised format for the future biennial support budget, including the report thereon of the Advisory Committee on Administrative and Budgetary Questions (DP/1996/6-DP/FPA/1999/1-E/ICEF/1999/AB/L.2; DP/1999/7-DP/FPA/1999/3-E/ICEF/1999/AB/L.4).

29 January 1999

/...

Annex  
**EXECUTIVE BOARD OF UNDP/UNFPA**  
**WORKPLAN 1999**

Second regular session 1999 (12-16 April 1999)  
 (5 working days)

Item No.	Nature of report	Action/Information	Time allotted	Item and subject
1	Official (DP/1999/L.2)	A	½ day	<u>ORGANIZATIONAL MATTERS</u>  Provisional agenda, annotations, list of documents
	Official	A		Report on the first regular session 1999
	Official	I		Decisions adopted by the Executive Board at its first regular session 1999
				<u>JOINT UNDP/UNFPA SEGMENT</u>
2				<u>REPORTS TO THE ECONOMIC AND SOCIAL COUNCIL</u>
	Official	A		
3				<u>COMMON PREMISES AND SERVICES</u>
	CRP	I		Progress report
4			1 day	<u>STATEMENTS ON FUNDING COMMITMENTS TO UNDP AND UNFPA</u>
				<u>UNFPA SEGMENT</u>
5				<u>COUNTRY PROGRAMMES AND RELATED MATTERS</u>
	Official	A	½ day	
6				<u>TECHNICAL SUPPORT SERVICES</u>
	Official	I	½ day	Progress report on the effectiveness of improvements in the operation of the Technical Support Services system (98/6)
				<u>SECTOR-WIDE APPROACHES</u>
7	Official	I		

/...

Item No.	Nature of report	Action/ Information	Time allotted	Item and subject
8	CRP	I	½ day	<u>ICPD+5</u> Progress report on ICPD+5 process, including the outcome of The Hague International Forum
9	CRP	I	½ day	<u>RESOURCE MOBILIZATION</u> Follow-up to decision 98/24 on UNFPA funding strategy
10	Official	I	½ day	<u>EMERGENCY ASSISTANCE</u> UNFPA assistance in emergency situations
11	Official	A	½ day	<u>UNDP SEGMENT</u> <u>FINANCIAL, BUDGETARY AND ADMINISTRATIVE MATTERS</u> Risk management
12	Official	A		<u>COUNTRY COOPERATION FRAMEWORKS AND RELATED MATTERS</u> Country cooperation frameworks
13			½ day	<u>OTHER MATTERS</u>

Abbreviations: A = action; CRP = conference room paper; I = information.

99/4. UNFPA and sector-wide approaches

The Executive Board

1. Takes note with appreciation of the report on sector-wide approaches contained in document DP/FPA/1999/CRP.1;
2. Encourages UNFPA to take an active part in the policy-making and planning stages in the sector-wide approaches in programme countries, with the concurrence and the overall guidance of national Governments, and to take an important advocacy role regarding reproductive and sexual health services and reproductive rights in such processes, taking into account the principles of the ICPD Programme of Action;
3. Requests UNFPA, in this context, to broaden and strengthen the competencies required to secure full and active participation of UNFPA in the policy-making and planning stages in sector-wide approaches, and to strengthen arrangements to access a full range of technical expertise;
4. Requests UNFPA to consider further, in consultation with partners, challenges and opportunities for a full-fledged involvement by UNFPA in the sector-wide approaches and to examine the need for changes of administrative and financial regulations, if any, that could facilitate the involvement of UNFPA, taking into account the multi-year funding framework;
5. Requests the Executive Director to present to the Executive Board at its second regular session 2000 a conference room paper on the involvement of UNFPA in sector-wide approaches.

16 April 1999

99/5. UNFPA: Multi-year planning, management and funding framework

The Executive Board

1. Reaffirms its decision 98/24 on the United Nations Population Fund funding strategy in which, inter alia, it decided that UNFPA should develop a multi-year funding framework that integrates programme objectives, resources, budget and outcomes, with the objective of increasing core resources, and in this context takes note with appreciation of the report of the Executive Director on the multi-year planning, management and funding framework (DP/FPA/1999/CRP.2);
2. Welcomes the steps which the United Nations Population Fund has taken to implement decision 98/24 and requests the Executive Director to continue to develop the multi-year planning, management and funding framework, taking into account the views of the Executive Board in this regard and fully respecting the principles contained in decision 98/24;

/...

3. Requests the Executive Director to aim to submit to the Executive Board at its first regular session 2000 the first multi-year framework, 2000-2003; and decides to hold the first funding session as outlined in paragraph 11(b) of decision 98/24 at its second regular session 2000;

4. Requests the Executive Director, in further developing the multi-year planning, management and funding framework beyond 2000, to ensure that the funding session and the annual reporting on the framework are both held at the second regular session in accordance with the principles contained in decision 98/24;

5. Requests the Executive Director to continue to hold regular open-ended informal consultations with States members of the United Nations Population Fund on the further development and implementation of the multi-year planning, management and funding framework.

16 April 1999

99/6. UNFPA: UNFPA support for reproductive health in emergency situations

The Executive Board

1. Takes note with appreciation of the report of the Executive Director on UNFPA support for reproductive health in emergency situations (DP/FPA/1999/6);

2. Requests the Executive Director to submit to the Executive Board at its third regular session 1999, taking into account all the views expressed at the second regular session 1999, a report that contains concrete proposals on UNFPA emergency programming procedures.

16 April 1999

99/7. Overview of decisions adopted by the Executive Board at its second regular session 1999

The Executive Board

Recalls that during the second regular session 1999 it:

ITEM 1: ORGANIZATIONAL MATTERS

Approved the agenda and work plan for its second regular session 1999 (DP/1999/L.2 and Corr.1);

Approved the report on the first regular session 1999 (DP/1999/8);

/...

Approved the report on the second regular session 1999 on item 2: Reports to the Economic and Social Council;

Agreed to the following schedule of future sessions of the Executive Board in 1999 and 2000 subject to the approval of the Committee on Conferences:

Annual session 1999:	14-23 June 1999 (New York)
Third regular session 1999:	13-17 September 1999
First regular session 2000:	24-28 January 2000
Second regular session 2000:	3-7 April 2000
Annual session 2000:	12-23 June 2000 (Geneva)
Third regular session 2000:	11-15 September 2000

Agreed to the subjects to be discussed at the annual session 1999 of the Board, as listed in the work plan (see annex I);

#### UNDP/UNFPA SEGMENT

##### ITEM 2: REPORTS TO THE ECONOMIC AND SOCIAL COUNCIL

Took note of the reports of the Administrator (DP/1999/10) and the Executive Director (DP/FPA/1999/5) to the Economic and Social Council and agreed to transmit them to the Economic and Social Council with comments made thereon;

##### ITEM 3: COMMON PREMISES AND SERVICES

Took note of the progress report on the United Nations House programme (DP/1999/CRP.5);

##### ITEM 4: STATEMENTS ON FUNDING COMMITMENTS TO UNDP AND UNFPA

Held its first funding meeting following decision 99/1 and took note of the report on core funding commitments to UNDP 1999 and onwards (DP/1999/CRP.6) with comments made thereon, including the revised tables 1 and 2 (see annex II);

#### UNFPA SEGMENT

##### ITEM 5: COUNTRY PROGRAMMES AND RELATED MATTERS

Approved the request for assistance to the Government of Benin (DP/FPA/BEN/5 and Corr.1);

/...

ITEM 6: TECHNICAL SUPPORT SERVICES

Took note of the progress report on improvements implemented in the operation of the UNFPA Technical Support Services system (DP/FPA/1999/4);

ITEM 7: SECTOR-WIDE APPROACHES

Adopted decision 99/4 of 16 April 1999 on UNFPA and sector-wide approaches;

ITEM 8: ICPD+5

Took note of the oral presentation on the ICPD+5 review and assessment process, including the outcome of the Hague International Forum;

ITEM 9: RESOURCE MOBILIZATION

Adopted decision 99/5 of 16 April 1999 on UNFPA multi-year planning, management and funding framework;

ITEM 10: EMERGENCY ASSISTANCE

Adopted decision 99/6 of 16 April 1999 on UNFPA support for reproductive health in emergency situations;

UNDP SEGMENT

ITEM 11: FINANCIAL, BUDGETARY AND ADMINISTRATIVE MATTERS

Took note of the report on UNDP financial risk management; review of operational reserve (DP/1999/5/Rev.1) and the report of the Advisory Committee on Administrative and Budgetary Questions on UNDP financial risk management; review of operations reserve (DP/1999/26) and decided to resume consideration of these documents at its annual session 1999.

ITEM 12: COUNTRY COOPERATION FRAMEWORKS AND RELATED MATTERS

Approved the first country cooperation framework for Aruba (DP/CCF/ARU/1 and Corr.1);

/...

Took note of the report on assistance to Somalia (DP/1999/11) with the comments made thereon and authorized the Administrator to continue to approve projects in Somalia on a case-by-case basis;

Took note of the report on assistance to Montserrat (DP/1999/12 and Corr.1);

Took note of the report on preliminary earmarkings for the target for resource assignment from the core for the period 2001-2003 (DP/1999/27);

ITEM 13: OTHER MATTERS

Approved the selection of the representatives of the Western Europe and Other States group and of the Latin America and Caribbean group to serve on the WHO/UNICEF/UNFPA Coordinating Committee on Health for a one-year term.

Took note of the briefing by UNFPA on its programme of assistance to the Government of Peru.

16 April 1999



Annex I

Annual session 1999 (14-23 June 1999)

DAY/DATE	TIME	ITEM	SUBJECT
MONDAY 14 JUNE	A.M.	1	Organizational matters: Adoption of the agenda and agreement on the work plan and approval of the report on the second regular session 1999
		2	UNDP: Annual report of the Administrator
	P.M.	2	UNDP: Annual report of the Administrator (continued)
TUESDAY 15 JUNE	A.M.	3	UNDP: Follow-up to United Nations reform
	P.M.	4	UNDP: Evaluation
WEDNESDAY 16 JUNE	A.M.	5	UNDP: Country cooperation frameworks and related matters
		14	UNDP: Financial, budgetary and administrative matters: financial risk management
	P.M.	6	UNDP: Information and communication strategy
THURSDAY 17 JUNE	A.M.	7	UNDP: Resource mobilization
		8	UNDP: Technical cooperation among developing countries
	P.M.	9	United Nations Office for Project Services
FRIDAY 18 JUNE	A.M.		UNDP/UNFPA JOINT SEGMENT
		10	Internal audit and oversight
		15	Field visit to Brazil
	P.M.		<i>SPECIAL EVENT</i> <i>Private sector in Africa: Role of UNDP</i>

/...

DAY/DATE	TIME	ITEM	SUBJECT
MONDAY 21 JUNE	A.M.	11	UNFPA SEGMENT UNFPA: Report of the Executive Director for 1999
	P.M.	11	UNFPA: Report of the Executive Director for 1999 (continued)
TUESDAY 22 JUNE	A.M.	11	UNFPA: Report of the Executive Director for 1999 (continued)
	P.M.	12	UNFPA: Work plan and request for programme expenditure authority
WEDNESDAY 23 JUNE	A.M.	13	UNFPA: Information and communication strategy
	P.M.	15	Other matters - Report on the World Trade Organization initiative for least developed countries - Joint United Nations programme on HIV/AIDS - Pending decisions

- Informal briefings proposed:
- Briefing by the World Bank on the Comprehensive Development Framework and the Global Trust Fund
  - UNDP assistance to the Indonesian election process
  - Presentation by the Office of Development Studies
  - Follow-up activities to Hurricane Mitch

**ANNEX II.**  
**Table 1. Commitments/estimates of contributions to UNDP core resources: 1999-2001**  
**and income to UNDP core resources and government local office costs: 1997-1998 a/**  
**(as of 30 April 1999)**

1.a. OECD/DAC Members	1997 income received			1998 income received			1999 PLEDGES & ESTIMATES b/			2000 PLEDGES & ESTIMATES b/			2001 PLEDGES & ESTIMATES b/		
	Local currency (in millions)	US \$	Percentage share of total core contribution	Local currency (in millions)	US \$	Percentage share of total core contribution	Local currency (in millions)	US \$	Percentage share of total core contribution	Local currency (in millions)	US \$	Local currency (in millions)	US \$	Local currency (in millions)	US \$
Australia	-	-	0.0%	13.2 c	8,257,348 c	1.1%	6.7 *	4,213,836	0.6%	0.0%	5.1%	6.7 *	4,213,836	6.7 *	4,213,836
Austria	136.90	11,452,550	1.5%	125.9	10,052,008	1.3%	143.8 d	11,214,385 d	1.5%	0.0%	-2.4%	125.8	9,809,273	125.8	9,809,273
Belgium	660.00	18,591,549	2.4%	454.2	12,245,263	1.6%	464.2	12,346,795	1.7%	2.2%	0.6%	41.3	27,350,993	41.3	27,350,993
Canada	41.25	28,763,762	3.9%	41.3	29,290,780	3.9%	575.0 *	85,324,232	11.6%	4.5%	0.9%				
Denmark	508.55	76,390,308	10.0%	560.0	84,550,097	11.3%	65.0	11,729,845	1.9%	4.8%	2.4%				
Finland	61.00	11,895,104	1.6%	62.0	11,453,273	1.5%	100.0 e	16,357,189 e	2.2%	55.0%	51.6%				
France	80.00	13,606,072	1.8%	31.6	5,146,590	0.7%	75.0	41,144,813	5.6%	-25.0%	-27.6%				
Germany	120.00	69,379,932	9.1%	100.0	56,825,900	7.6%	2.42	3,296,958	0.4%	10.0%	6.9%	2.42	3,296,958	2.42	3,296,958
Ireland	1.85	2,958,760	0.4%	2.2	3,084,412	0.4%	22,000.0	12,191,067	1.7%	15.8%	13.6%	22,000.0 *	12,191,067	22,000.0 *	12,191,067
Italy	32,000.0	18,553,899	2.6%	19,000.0	10,734,483	1.4%	-	80,000,000	10.8%	-	0.1%	30	797,940	30	797,940
Japan	-	99,271,200	13.0%	-	79,898,000	10.6%	24	638,352	0.1%	20.0%	21.2%				
Luxembourg	15.0	431,034	0.1%	20.0	528,535	0.1%	150.0	73,033,216	9.9%	-9.1%	-11.3%				
Netherlands	170.0	37,480,816	11.5%	165.0	32,335,454	11.0%	4.4 *	2,340,428	0.3%	0.0%	-8.0%				
New Zealand	4.4	3,034,483	0.4%	4.4	2,573,089	0.3%	550.0	69,912,292	9.5%	-1.9%	-6.3%				
Norway	524.0	75,820,492	10.0%	560.0	74,590,245	9.9%	-	1,600,000	0.2%	-	14.3%				
Portugal	-	1,200,000	0.2%	-	1,400,000	0.2%	815 *	5,255,623	0.7%	10.0%	-0.7%				
Spain	841.0	5,900,000	0.8%	741.0	5,292,857	0.7%	490.0	59,393,939	8.0%	4.3%	-1.0%	490.0	59,393,939	490.0	59,393,939
Sweden	460.0	61,162,060	8.0%	470.0	59,968,102	8.0%	56.0 *	37,583,883	5.1%	0.0%	-10.1%				
Switzerland	56.0	36,620,890	5.1%	56.0	41,791,045	5.6%	35.0	56,634,304	7.7%	18.7%	13.3%	35.0	56,634,304	35.0	56,634,304
United Kingdom	24.0	38,850,874	5.1%	30.0	50,000,000	6.7%	-	100,000,000	13.5%	-	4.7%				
United States	-	72,350,000	9.5%	-	85,548,465	12.7%		711,562,199	95.4%	-	-1.9%				
Subtotal DAC		737,594,425	96.9%		725,581,945	96.6%		711,562,199	95.4%		-1.9%				
Others		23,460,613	3.1%		25,383,455	3.4%		26,509,032	3.6%		4.5%				
TOTAL UNDP		760,955,038	100.0%		750,925,401	100.0%		738,071,211	100.0%		-1.7%				
1.b. Non-DAC															
Andorra		8,000	0.0%		0	0.0%									
Cyprus			0.0%		0	0.0%									
Greece		788,346	0.1%	70,185,343	276,296	0.0%	70,000,000	239,464	0.0%	-0.2%	-13.3%				
Holy See		2,500	0.0%		0	0.0%									
Iceland		31,800,000	0.1%	22,100,000	384,910	0.0%	18,300,000	272,921	0.0%	-17.2%	-25.4%				
Liechtenstein		6,944	0.0%	10,000	6,849	0.0%	10,000	6,711	0.0%	0.0%	-2.0%				
Malta		148,834	0.0%		25,000	0.0%									
Monaco		13,158	0.0%		0	0.0%	70,000	11,450	0.0%						
Subtotal non-DAC		1,735,739	0.2%		673,055	0.1%		529,946	0.1%						

\* Based on informal indications provided by the donor or UNDP's best estimates; final commitments were not available before finalization of this table.

Table 1 (continued)

1.c. Programme countries by region	1997 income received			1998 income received			1999 Pledges received by as per April 30, 1999		2000 Pledges received by as per April 30, 1999		2001 Pledges received by as per April 30, 1999	
	Total income / US\$	Net core contribution / US\$	GLOC payments / US\$	Total income / US\$	Net core contribution / US\$	GLOC payments / US\$	Core pledges / US\$	GLOC pledges / US\$	Core pledges / US\$	GLOC pledges / US\$	Core pledges / US\$	GLOC pledges / US\$
Africa												
Benin	256,173	4,500	251,673	304,371	0	304,371	5,000					
Botswana	41,273	0	41,273	436,716	0	436,716						
Burkina Faso	0	0	0	36,719	0	36,719	50,000					
Burundi	29,874	0	29,874	12,428	0	12,428	10,000					
Cameroon	37,234	0	37,234	0	0	0						
Central African Republic	23,810	0	23,810	0	0	0						
Chad												
Ethiopia	148,838	0	148,838	152,257	0	152,257	40,000	100,000	40,000	100,000		
Gambia	0	0	0	0	0	0	144,928	7,594	144,928	7,594		7,594
Ghana	40,000	32,000	8,000	0	0	0	5,000					
Lesotho	105,352	0	105,352	412	0	412	40,000					
Madagascar	52,286	0	52,286	53,024	0	53,024	21,417	57,878				
Malawi	0	0	0	0	0	0	4,121					
Mali	11,728	0	11,728	0	0	0						
Mauritius	91,370	0	91,370	97,216	0	97,216						
Namibia	500	0	500	444,928	0	444,928						
Nigeria	0	0	0	286,877	0	286,877						
Rwanda	0	0	0	16,990	0	16,990						
Sao Tomé and Príncipe	0	0	0	45,931	0	45,931						
Senegal							20,000	280,000				
Seychelles	23,008	0	23,008	0	0	0						
South Africa	200,226	0	200,226	174,081	0	174,081	144,685					
Swaziland	144,227	0	144,227	133,533	0	133,533						
Tanzania, United Republic of	8,453	0	8,453	0	0	0	50,718	1,000,000				
Zambia	0	0	0	1,978	0	1,978						
Zimbabwe	112,777	0	112,777	0	0	0						
Subtotal	1,327,808	38,898	1,290,908	2,199,281	0	2,199,281	535,879	1,445,472	234,828	107,894	204,928	7,594
Arab States												
Algeria	286,319	0	286,319	100,000	0	100,000	100,000					
Bahrain	480,000	0	480,000	566,539	56,000	510,539						
Djibouti	1,000	0	1,000	0	0	0	1,000					
Egypt	1,121,964	355,060	766,904	422,059	196,069	226,000						
Iraq	858,020	0	858,020	0	0	0						
Jordan	509,887	157,887	352,000	240,113	0	240,113	284,735	335,420				
Kuwait	570,000	568,000	2,000	0	0	0	570,000					
Lebanon	389,000	0	389,000	983,177	0	983,177						
Libyan Arab Jamahiriya	665,910	0	665,910	0	0	0						
Morocco	486,705	16,805	469,900	667,915	181,886	486,029						
Saudi Arabia	2,359,987	1,919,087	440,900	2,000,000	2,000,000	0	2,000,000					
Syria	99,065	0	99,065	96,842	0	96,842						
Tunisia	318,584	0	318,584	487,420	161,720	325,700	223,478	130,435				
United Arab Emirates	685,798	0	685,798	1,358,772	570,800	787,972						
Yemen	40,152	0	40,152	201,062	0	201,062	40,000					
Subtotal	8,852,431	3,618,838	5,233,592	7,104,089	3,178,485	3,925,604	3,219,213	465,855	0	0	0	0
Asia/Pacific												
Bangladesh	25,229	0	25,229	322,748	65,646	257,100	300,000	22,746	400,000		400,000	
Bhutan	53,354	0	53,354	87,340	0	87,340	11,232		11,232			
China	3,164,719	2,925,419	239,300	3,252,371	2,950,000	302,371	3,000,000	302,297				
Cook Islands	26,016	0	26,016	0	0	0						
Democratic People's Republic of Korea				140,187	8,487	131,700						
Fiji	45,886	0	45,886	43,825	0	43,825						
Hong Kong	48,531	37,000	11,531	0	0	0	34,021	9,839				

Table 1 (continued)

1.c. Programme countries by region	1997 income received			1998 income received			1999 pledges received by as per April 30, 1999		2000 pledges received by as per April 30, 1999		2001 Pledges received by as per April 30, 1999	
	Total income / US\$	Net core contribution / US\$	GLOC payments / US\$	Total income / US\$	Net core contribution / US\$	GLOC payments / US\$	pledges US\$	GLOC pledges US\$	pledges US\$	GLOC pledges US\$	pledges US\$	GLOC pledges US\$
India	4,394,366	4,299,066	95,300	9,030,076	8,921,764	108,292	4,500,000	4,500,000				
Indonesia	1,155,000	837,500	317,500	0	0	0						
Iran, Islamic Republic of	121,333	0	121,333	121,511	0	121,511						
Laos People's Democratic Republic	0	0	0	116	0	116	21,168	66,079				
Malaysia	418,546	16,246	400,300	385,000	118,500	266,500	365,000					
Maldives	102,500	0	102,500	120,011	10,000	110,011	7,500					
Micronesia	0	0	0	3,000	0	3,000						
Mongolia	79,559	0	79,559	92,727	0	92,727	17,000					
Myanmar	115,530	5,745	109,785	0	0	0	3,344					
Nepal	138,228	11,630	126,598	121,731	0	121,731	80,000					60,000
Niue	20,302	1,400	18,902	20,316	0	20,316						
Pakistan	888,085	611,529	276,556	775,719	514,019	261,700	496,743	231,067				
Philippines	1,354,272	628,163	726,109	648,777	302,849	345,928	7,000	459,845				
Republic of Korea	3,393,508	2,527,308	866,200	2,534,445	1,833,345	701,100	2,250,000					
Samoa	59,100	0	59,100	46,068	6,000	40,068	6,000					
Singapore	255,000	255,000	0	300,000	300,000	0	300,000					
Sri Lanka	1,034,640	980,540	54,100	2,069,280	2,008,560	60,700	894,900	413,644				
Thailand	1,678,100	732,700	945,400	1,879,323	984,423	894,900	865,112					
Tokelau Islands	18,953	0	18,953	46,992	0	46,992						
Tonga	15,000	0	15,000	15,000	0	15,000						
Vanuatu	0	0	0	5,000	0	5,000						
Viet Nam	408,789	25,850	382,939	26,884	0	26,884	29,035					
<b>Subtotal</b>	<b>19,015,156</b>	<b>13,855,096</b>	<b>5,130,060</b>	<b>22,070,446</b>	<b>18,023,733</b>	<b>4,046,712</b>	<b>12,313,154</b>	<b>1,505,317</b>	<b>5,537,649</b>	<b>0</b>	<b>4,997,232</b>	<b>0</b>
<b>Latin America</b>												
Anguilla	26,807	0	26,807	24,600	0	24,600	500,000	800,000				
Argentina	290,581	0	290,581	801,604	0	801,604						
Aruba	10,968	0	10,968	0	0	0						
Barbados	145,175	0	145,175	162,464	0	162,464						
Belize	37,879	0	37,879	50,505	0	50,505						
Bolivia	70,000	0	70,000	70,000	0	70,000	70,000					
Brazil	600,000	0	600,000	0	0	0						
British Virgin Islands	17,428	8,316	9,112	17,428	6,316	9,112						
Cayman Islands	0	0	0	18,600	0	18,600						
Chile	1,100,000	283,800	816,200	612,000	0	612,000	975,000	250,000				
Colombia	1,016,057	440,957	575,100	650,994	79,894	571,100	450,000	200,000				
Costa Rica	261,252	0	261,252	559,394	279,994	279,400						
Cuba	1,557,754	1,352,754	205,000	1,552,754	1,352,754	200,000	1,352,754	200,000	1,352,754	200,000	1,352,754	200,000
Dominican Republic	37,741	37,741	0	0	0	0						
Ecuador	0	0	0	111,281	0	111,281						
El Salvador	552,640	0	552,640	383,060	0	383,060						
Guatemala	96,325	0	96,325	251,362	0	251,362						
Guyana	60,002	16,142	43,860	58,343	14,160	44,183						
Haiti	83,785	0	83,785	477,990	0	477,990						
Honduras	45,279	0	45,279	71,106	0	71,106						
Jamaica	106,052	0	106,052	0	0	0						
Mexico	1,002,426	365,826	606,600	998,730	318,330	678,400						
Netherlands Antilles	16,836	0	16,836	0	0	0						
Nicaragua	0	0	0	198,000	40,000	158,000						
Panama	722,960	148,740	574,220	433,760	140,860	292,900						
Paraguay	227,679	0	227,679	40,213	0	40,213						
Peru	0	0	0	450,000	0	450,000	500,000					
Saint Kitts and Nevis	56,300	0	56,300	56,300	0	56,300						
Saint Lucia	46,000	2,200	43,800	51,800	0	51,800						

Table 1 (continued)

1.c. Programme countries by region	1987 Income received			1988 Income received			1989 Pledges received by as per April 30, 1989		1990 Pledges received by as per April 30, 1990		2001 Pledges received by as per April 30, 1999	
	Total Income / US\$	Net core contribution / US\$	GLOC payments / US\$	Total Income / US\$	Net core contribution / US\$	GLOC payments / US\$	Core pledges / US\$	GLOC pledges / US\$	Core pledges / US\$	GLOC pledges / US\$	Core pledges / US\$	GLOC pledges / US\$
Saint Vincent	32,973	0	32,973	0	0	0						
Suriname	51,445	0	51,445	0	0	0						
Trinidad and Tobago	190,219	21,319	137,900	11,218	0	11,218						
Turks and Caicos	29,900	0	29,900	29,900	0	29,900						
Uruguay	0	0	0	263,000	0	263,000						
Venezuela	0	0	0	306,790	0	306,790						
<b>Subtotal</b>	<b>8,487,473</b>	<b>2,107,195</b>	<b>5,780,278</b>	<b>9,733,498</b>	<b>2,257,908</b>	<b>6,475,590</b>	<b>3,847,754</b>	<b>1,701,362</b>	<b>1,352,754</b>	<b>200,000</b>	<b>1,352,754</b>	<b>200,000</b>
Europe												
Belarus	123,543	0	123,543	100,001	0	100,001						
Bulgaria	0	0	0	192,467	5,722	146,735						
Czech Republic	236,521	239,521	0	243,902	243,902	0	1,014	50,000				
Estonia	68,027	0	68,027	73,529	0	73,529	170,020	21,252			283,368	
Latvia	143,428	0	143,428	146,736	0	146,736						
Lithuania	245,000	0	245,000	0	0	0						
Poland	420,803	230,279	190,324	510,761	291,667	219,094						
Republic of Moldova	26,600	0	26,600	0	0	0						
Romania	44,274	0	44,274	117,203	8,603	108,600						
Russian Federation	450,000	160,800	289,200	75,000	0	75,000						
Slovenia	0	0	0	2,031	0	2,031						
Turkey	2,669,707	1,378,644	1,521,063	1,530,000	688,400	841,600						
Turkmenistan	0	0	0	0	0	0						
Ukraine	72,456	0	72,456	51,501	0	51,501						
Yugoslavia	0	0	0	9,743	0	9,743						
<b>Subtotal</b>	<b>4,733,157</b>	<b>2,009,244</b>	<b>2,723,913</b>	<b>3,012,864</b>	<b>1,238,284</b>	<b>1,774,579</b>	<b>2,257,037</b>	<b>342,017</b>	<b>255,030</b>	<b>0</b>	<b>283,368</b>	<b>0</b>
Estimates												
<b>Total all regions</b>	<b>42,385,225</b>	<b>21,664,874</b>	<b>20,720,351</b>	<b>43,120,155</b>	<b>24,686,400</b>	<b>18,453,755</b>	<b>26,509,052</b>	<b>5,469,023</b>	<b>7,380,361</b>	<b>307,594</b>	<b>6,832,280</b>	<b>207,594</b>

a) Based on actual income received by UNDP in the respective calendar year rather than pledged contributions for that year.

b) Based on United Nations exchange rates as of 1 April 1999.

c) Australia did not make any payment as of 31 December 1997 for that year's pledge. Instead, it made two payments of A\$6.6 million (equivalent to US\$ 4.25 million) and A\$6.7 million (equivalent to US\$4.01 million) in 1998, which represents payment for both the 1997 and 1998 pledges respectively. With its 1999 pledge of A\$6.7 million (equivalent to US\$4.21 million), the level of contribution in local currency terms, is maintained at the 1998 level. However, based on the United Nations exchange rate as of 1 April 1999 the percentage increase in US dollar terms is approximately 5.08 per cent over the previous year.

d) As confirmed, Austria's pledge for 1999 is maintained at the 1998 level, i.e., ATS125.6 million; consequently, the table shows no percentage change in local currency terms for 1999. However, the amount shown for 1999 is actual income received and reflects part of the 1998 pledge as well as partial payment remaining portion of the 1998 pledge plus the 1999 pledge.

e) France's pledge for 1998 was in the amount of FFrs. 61.6 million, out of which a first payment of FFrs. 31.6 million (equivalent to US\$6.15 million) was received as of 31 December 1998. The remaining FFrs.20 million (equivalent to US\$3.45 million) was received on 5 February 1999 and will consequently be reflected as part of the income received in 1999 calendar year. Based on the actual 1998 pledge (FFrs. 61.6 million, equivalent to US\$ 8.63 million) and the 1999 pledge of FFrs. 80 million (equivalent to US\$13.06 million), the 1999 contribution represents an increase of 55.04 per cent in local currency terms and 51.63 per cent in US dollar terms. In terms of the increase of expected 1999 payment over actual income received in 1998, it will be 217 per cent in local currency terms and 216 per cent in US dollar terms.

f) India did not make any payment towards its 1998 pledge of US\$4.39 million during the 1998 calendar year. Instead, it made two payments in 1998 of US\$4.39 million and of US\$ 4.5 million, which represent payments for the 1998 and 1999 pledges respectively. With the 1999 pledge at the level of US\$ 4.5 million, India has maintained its pledge from 1998.

g) Sri Lanka did not make any payment towards its 1998 pledge of US\$1.03 million during the 1998 calendar year. Instead, it made two payments in 1998 of US\$1.03 million each, which represents payments for the 1998 and 1999 pledges respectively.

h) Includes GLOC, for which no breakdown is provided.

i) Total income received from programme countries, which includes voluntary contributions as well as GLOC payments. Parts or all of initial voluntary contributions may be reflected as GLOC payments through the accounting linkage. The net core contribution reflects the voluntary contribution after application of the accounting linkage.

j) Payment for the Russian Federation for 1998 was received on 4 January 1999. The total pledge reflected, \$900,000, is a combination of the 1998 payment and the 1999 pledge. It is estimated that at least approximately US\$ 4 million in core contributions will still be forthcoming from programme countries. This figure is based on UNDP estimates and on historical trends.

**Table 2: Schedule of payments confirmed for 1999 commitments to UNDP core resources**

Contributors	Schedule of payments
<b>DAC donors</b>	
Australia	Early July 1999.
Austria	Monthly instalments.
Belgium	May 1999.
Canada	Full payment of Cdn\$41.3 million received by UNDP on 13 April 1999.
Finland	End April 1999.
France	Before 30 April 1999.
Germany	Four instalments. First payment of DM.18.75 million (equivalent to US\$10.93 million) received by UNDP on 15 February 1999. Other payments are scheduled for 15 May, 15 August and 15 October 1999.
Ireland	IR£200,000 (equivalent to US\$288,380) received in January 1999, the balance of IR£2.22 million (equivalent to US\$3.02 million) was received on April 8, 1999.
Italy	July 1999.
Japan	Second quarter of 1999.
Luxembourg	Full payment of LFRs.24 million (equivalent to US\$0.6 million) received on April 15, 1999.
Netherlands	12 instalments, already made three payments of Dfls. 12.5 million (equivalent to US\$ 6.45 million) received on February 2, 1999; Dfls. 12.5 million (equivalent to US\$ 6.45 million) received on February 5, 1999; and Dfls. 12.5 million (equivalent to US\$ 6.01 million) received on April 1, 1999.
Norway	Four equal instalments. First payment of Nkrs.137.50 million (equivalent US\$18.2 million) received in January 1999. Second payment of Nkrs.135.5 million is expected by end April 1999.
Sweden	Two equal instalments, first payment of Skr.245 million received in March 1999. Final payment will be made in September 1999.
United Kingdom	Beginning April 1999.
United States	\$77 million received on April 5, 1999.
<b>Programme countries</b>	
Bulgaria	End April 1999.
Burundi	Second quarter of 1999.
Czech Republic	End April 1999.
Ghana	First half of 1999 (will include both 1998 and 1999 payments).
India	Second quarter of 1999.
Nepal	1999 pledge will be paid in April 1999. For the 2000 and 2001 pledges, payment will be made in January each year.
Pakistan	First week of May 1999.
Poland	First half of 1999.
Republic of Korea	June 1999.
Romania	Second half of 1999.
Turkey	Fall of 1999.

Source: Based on official letters received by UNDP (DRM/BREA) as of 9 April 1999. Supplementary information provided by UNDP Comptroller's Division, BFAS/UNDP.  
April 30, 1999.

**Table 3. Government in-kind contributions**  
 (Thousands of US dollars)

Region/Country Office	1997	1998
<b>AFRICA</b>		
Benin	34.3	32.8
Burundi	60.6	65.2
Central African Republic	50.8	48.6
Comoros	0.0	18.6
Congo	0.0	90.0
Côte d'Ivoire	85.9	82.2
Democratic Republic of the Congo	87.8	0.0
Equatorial Guinea	15.7	15.0
Gambia	18.4	17.8
Ghana	204.6	175.8
Lesotho	0.0	78.3
Malawi	40.5	25.2
Niger	75.7	72.4
Nigeria	83.3	83.3
Seychelles	8.2	8.0
Sierra Leone	54.2	54.2
South Africa	70.0 *	70.0 *
Togo	127.9	122.3
United Republic of Tanzania	175.4	175.4
<b>Total Africa region</b>	<b>1,193.3</b>	<b>1,235.1</b>
<b>ARAB STATES</b>		
Algeria	42.1	42.1
Bahrain	67.0	67.0
Kuwait	59.0	58.6
Lebanon	0.0	424.0
Libyan Arab Jamahiriya	139.7	135.5
Qatar	67.3	67.3
Saudi Arabia	280.1	280.1
Sudan	44.8	44.8
Tunisia	71.5	76.6
United Arab Emirates	106.5	106.7
<b>Total Arab States region</b>	<b>878.0</b>	<b>1,302.7</b>
<b>ASIA and the PACIFIC</b>		
Bhutan	8.9	8.0
India	0.0	320.0
Indonesia	354.9	155.8
Iran, Islamic Republic of	447.4	0.0
Lao People's Democratic Republic	0.0	32.1
Malaysia	32.1	101.3
Maldives	121.5	0.0
Philippines	185.8	190.7
Republic of Korea	64.4	41.5
Sri Lanka	113.1	105.0
Viet Nam	131.4	117.1
<b>Total Asia and the Pacific region</b>	<b>1,459.5</b>	<b>1,071.5</b>



**Table 3 (continued)**  
**(Thousands of US dollars)**

Region/Country Office	1997	1998
<b>LATIN AMERICA AND THE CARIBBEAN</b>		
Barbados	96.7	96.7
Chile	339.2	316.6
Cuba	84.5	93.0
Dominican Republic	183.3	227.0
Guyana	69.6	67.2
Jamaica	53.8	51.8
Panama	40.0	40.0
Paraguay	50.0	39.8
Uruguay	10.5	40.0
<b>Total Latin America and the Caribbean region</b>	<b>927.6</b>	<b>972.1</b>
<b>EUROPE AND THE COMMONWEALTH OF INDEPENDENT STATES</b>		
Albania	71.6	63.7
Armenia	41.0	45.1
Azerbaijan	72.6	72.6
Belarus	191.8	185.1
Bulgaria	64.8	68.4
Cyprus	55.2	52.4
Estonia	9.9	9.9
Georgia	43.3	178.0
Kazakhstan	0.0	529.1
Kyrgyzstan	59.4	65.3
Latvia	96.0	105.6
Lithuania	41.0	45.1
Poland	232.2	232.2
Republic of Moldova	118.5	118.5
Romania	70.3	70.3
Tajikistan	0.0	15.0
Turkmenistan	135.6	135.6
Ukraine	274.2	301.6
Uzbekistan	0.0	219.5
<b>Total EUROPE and the CIS region</b>	<b>1,577.4</b>	<b>2,513.0</b>
<b>GRAND TOTAL</b>	<b>6,035.8</b>	<b>7,094.4</b>

\* Amounts reflect initial estimates for South Africa's "in-kind" contributions which had not been registered but will be considered for 1999 GLOC calculations.

Source: Based on information provided by country offices to Office of Budget, BPRM/UNDP.

April 30, 1999

99/8. Expression of appreciation to Mr. James Gustave Speth, Administrator of the United Nations Development Programme, 1993-1999

The Executive Board,

Noting with regret that Mr. James Gustave Speth will depart from his position as Administrator of the United Nations Development Programme, effective 1 July 1999,

Acknowledging the unrelenting and tireless efforts of Mr. Speth to place the United Nations Development Programme at the centre of the promotion of sustainable human development and the progress made by the Programme in its crucial work on poverty eradication during his time as Administrator,

Also acknowledging the efforts made by Mr. Speth, in support of multilateralism, to place the United Nations Development Programme at the forefront of reform and change in the United Nations system, to provide the organization with the tools to face future challenges and to forge partnerships with the full range of development actors so as to ensure a strengthened, effective and efficient role for the Programme in the operational activities of the United Nations,

1. Expresses its sincere appreciation and gratitude to Mr. James Gustave Speth for his effective management of the United Nations Development Programme from 1993 to 1999;
2. Extends its best wishes to Mr. James Gustave Speth and his family for a long and happy life and for continued success in all his future endeavours.

15 June 1999

99/9. UNDP financial risk management; review of operational reserve

The Executive Board,

1. Takes note of the report of the Administrator (DP/1999/5/Rev.1) and of the further clarifications contained in document DP/1999/CRP.9/Rev.1;
2. Notes the approach recommended by the Administrator to determine United Nations Development Programme liquidity;
3. Supports the recommendation of the Administrator for the establishment of a reserve for other resources activities and the mechanism for its funding;

4. Approves the recommended formula for the calculation of the level of the operational reserve for regular resources (see annex); and decides to reduce the factor used to calculate the liability and structural risk component of the reserve from 25 per cent to 10 per cent.

16 June 1999

Annex

FORMULA FOR THE OPERATIONAL RESERVE FOR REGULAR RESOURCES

The formula for the calculation of the level of the operational reserve for regular resources is:

The sum of the following components:

1. Income component. The equivalent of 10 per cent of the average of the annual voluntary contributions received over the most recent three years, rounded to the nearest \$1 million;
2. Expenditure component. The equivalent of 2 per cent of the average total annual expenditure incurred over the most recent three years, rounded to the nearest \$1 million;
3. Liability and structural risk component. The equivalent of 10 per cent of the sum of the income and expenditure components, rounded to the nearest \$1 million;
4. Cash-flow component. The equivalent of the cash needs for one month, calculated as one twelfth of the total expenditure of the most recent year, rounded to the nearest \$1 million.

99/10. UNDP corporate communication and advocacy strategy

The Executive Board,

1. Takes note of document DP/1999/19 submitted in response to decision 98/15 and also notes that elaboration of the UNDP corporate communication and advocacy strategy continues as work in progress;

2. Welcomes the efforts to date to enhance the visibility of UNDP and the results achieved to date in the promotion of a culture of communication and advocacy in UNDP;

/...

3. Also welcomes the emphasis in the UNDP corporate communication and advocacy strategy on results and progress towards a clearer demonstration of the development achievements of UNDP;

4. Requests further elaboration of the results-based UNDP corporate communication and advocacy strategy to strengthen the linkage with the multi-year funding framework and to report on budgetary and staffing implications;

5. Invites the Administrator to report further in this regard, taking into account the results of the discussion on the multi-year funding framework, initially with an oral report at the first regular session 2000, to be followed by a substantive report and discussion at the annual session 2000.

22 June 1999

99/11. Technical cooperation among developing countries

The Executive Board,

1. Takes note of the report of the Administrator on technical cooperation among developing countries (DP/1999/21);

2. Requests the Administrator to prepare a report to enable the Executive Board to respond, in an appropriate manner and in the context of the multi-year funding framework and the United Nations Development Assistance Framework processes when the budget is being discussed in 2000, to the General Assembly request set out in paragraph 43 of its resolution 53/192 of 15 December 1998, taking into account the mandate of the Special Unit for Technical Cooperation Among Developing Countries.

22 June 1999

99/12. UNOPS: Annual report of the Executive Director

The Executive Board,

1. Takes note of the report of the Executive Director of the United Nations Office for Project Services (DP/1999/22 and Add.1), further noting that the Office continues to operate in accordance with the self-financing principle;

2. Welcomes the continued progress of the United Nations Office for Project Services in diversifying its client base and in increasing its level of services to United Nations agencies;

3. Takes note of the ongoing evaluation by the United Nations Development Programme of the relationship between the United Nations Office for Project Services and the United Nations Development Programme for presentation at the first regular session 2000 and requests the Administrator to ensure that

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the Office is fully consulted in this process in order to increase coordination and cooperation between the United Nations Office for Project Services and the United Nations Development Programme and invites the Executive Director and the Administrator to comment on the outcome;

4. Recognizes that changes in the current personnel regime for the United Nations Office for Project Services are necessary;

5. Requests the Executive Director of the United Nations Office for Project Services, in collaboration with the Administrator and in consultation with all interested parties on all relevant legal, budgetary, staff and policy implications, to present at the third regular session 1999 a detailed proposal on the responsibility of the Office in personnel matters, as envisioned in decisions 94/12 of 9 June 1994 and 94/32 of 10 October 1994 on the delegation of authority in the areas of personnel, with a view to taking a decision at that session.

22 June 1999

99/13. UNFPA workplan for 2000-2003 and programme expenditure authority

The Executive Board,

1. Notes programme resource planning proposals of the Executive Director as set out in document DP/FPA/1999/9;

2. Approves the request for 2000 programme expenditure authority at a level equal to expected new programmable resources for 2000, currently estimated at \$224 million, and requests the Executive Director to report to the Executive Board whenever there are any significant increases or shortfalls in estimated income for the year 2000;

3. Notes the following estimates of new programmable resources for programme planning for the period 2001-2003: \$242 million for 2001, \$254 million for 2002 and \$267 million for 2003; and requests the Executive Director to reconsider these estimates in the preparation of the multi-year funding framework;

4. Endorses the use of new programmable resources for multi-bilateral funding at \$35 million per year for the years 2000-2003;

5. Requests the Executive Director to report on progress in developing the multi-year funding framework at its first regular session 2000 as envisaged in decision 99/5.

22 June 1999

99/14. Overview of decisions adopted by the Executive Board  
at its annual session 1999

The Executive Board,

Recalls that during the annual session 1999 it:

ITEM 1: ORGANIZATIONAL MATTERS

Approved the agenda and work plan for its annual session 1999  
(DP/1999/L.3/Rev.1) as orally amended;

Agreed to the following schedule of future sessions of the Executive Board  
in 1999 and 2000 subject to the approval of the Committee on Conferences:

Third regular session 1999:	13-17 September 1999
First regular session 2000:	24-28 January 2000
Second regular session 2000:	3-7 April 2000
Annual session 2000:	13-23 June 2000 (Geneva)
Third regular session 2000:	11-15 September 2000

Agreed to the subjects to be discussed at the third regular session 1999  
of the Board, as listed in the annex;

Adopted decision 99/8 of 15 June 1999, Expression of appreciation to  
Mr. James Gustave Speth, Administrator of the United Nations Development  
Programme, 1993-1999;

UNDP SEGMENT

ITEM 2: ANNUAL REPORT OF THE ADMINISTRATOR

Took note of the annual report of the Administrator for 1998, including  
the report on the reports of the Joint Inspection Unit, the statistical annex  
and the review of the global cooperation framework (DP/1999/15;  
DP/1999/15/Add.1; DP/1999/15/Add.2; DP/1999/CRP.7);

ITEM 3: UNITED NATIONS REFORM

Took note of the report of the Administrator on UNDP and United Nations  
reform (DP/1999/16);

**ITEM 4: EVALUATION**

Took note of the report of the Administrator on UNDP evaluation activities (DP/1999/17);

**ITEM 5: COUNTRY COOPERATION FRAMEWORKS AND RELATED MATTERS**

Took note of the note by the Administrator on assistance to Myanmar (DP/1999/18);

**ITEM 6: INFORMATION AND COMMUNICATION STRATEGY**

Adopted decision 99/10 of 22 June 1999 on UNDP corporate communication and advocacy strategy;

**ITEM 7: RESOURCE MOBILIZATION**

Took note of the interim report on the implications of the funding strategy for UNDP-associated funds and programmes (DP/1999/20);

**ITEM 8: TECHNICAL COOPERATION AMONG DEVELOPING COUNTRIES**

Adopted decision 99/11 of 22 June 1999 on technical cooperation among developing countries;

**ITEM 9: UNITED NATIONS OFFICE FOR PROJECT SERVICES**

Adopted decision 99/12 of 22 June 1999 on the annual report of the Executive Director on the activities of the United Nations Office for Project Services;

Took note of the report of the Executive Director on follow-up to recommendations of the report of the Board of Auditors (DP/1999/24); and requested the Executive Director to provide the Executive Board at its annual session 2000 with an updated overview of the implementation of the recommendations of the Board of Auditors;

Took note of the report of the Executive Director on the report of the Joint Inspection Unit (DP/1999/25);

**ITEM 14: FINANCIAL, BUDGETARY AND ADMINISTRATIVE MATTERS**

Adopted decision 99/9 of 16 June 1999 on UNDP financial risk management; review of operational reserve;

**UNDP/UNFPA SEGMENT**

**ITEM 10: INTERNAL AUDIT AND OVERSIGHT**

Took note of the reports on internal audit and oversight activities of the United Nations Development Programme, the United Nations Office for Project Services and the United Nations Population Fund (DP/1999/23; DP/1999/22/Add.2; DP/FPA/1999/8);

**ITEM 15: FIELD VISITS**

Took note of the report on the field visit to Brazil (DP/1999/CRP.8);

**UNFPA SEGMENT**

**ITEM 11: REPORT OF THE EXECUTIVE DIRECTOR FOR 1998**

Took note of the report of the Executive Director for 1998 on programme priorities, statistical overview, programme effectiveness, regional and interregional overview (DP/FPA/1999/7 (Part I), (Part I/Add.1), (Part II) and (Part III)) with comments made thereon;

**ITEM 12: WORK PLAN AND REQUEST FOR PROGRAMME EXPENDITURE AUTHORITY**

Adopted decision 99/13 of 22 June 1999 on the UNFPA work plan for 2000-2003 and request for programme expenditure authority;

Took note of the report of the Executive Director on the status of financial implementation of country programmes and projects approved by the Governing Council and the Executive Board (DP/FPA/1999/10);

**ITEM 13: INFORMATION AND COMMUNICATION STRATEGY**

Took note of the oral report on the implementation of the UNFPA information and communication strategy;



**ITEM 16: OTHER MATTERS**

Took note of the oral report on the World Trade Organization initiative for least developed countries;

22 June 1999

Annex

DRAFT WORK PLAN  
 EXECUTIVE BOARD OF UNDP/UNFPA  
 THIRD REGULAR SESSION 1999  
 (13-17 SEPTEMBER 1999)

DAY/DATE	TIME	ITEM	ACTION/ INFO	SUBJECT
MONDAY 13 SEPT	A.M.	1	A	<u>Organizational matters</u> : Agenda for the session, reports on the second regular session and annual session 1999, list of items to be taken up in 2000.
		2		UNDP segment  <u>UNDP: Financial, budgetary and administrative matters</u>  A - Multi-year funding framework, 2000-2003 A - Budget estimates for the biennium 2000-2001 A - Annual review of the financial situation, 1998 I - Review and revision of UNDP Financial Regulations and Rules I - 1998 annual statistical report, including procurement of goods and services I - Information on the United Nations system technical cooperation expenditures 1998 I - Information on the United Nations system technical cooperation expenditures 1998: explanatory notes
	P.M.	2		UNDP: Financial, budgetary and administrative matters (continued)
TUESDAY 14 SEPT	A.M.	2		UNDP: Financial, budgetary and administrative matters (continued)

DAY/DATE	TIME	ITEM	ACTION/ INFO	SUBJECT
TUESDAY 14 SEPT	P.M.	6		UNFPA segment
			A A	<u>UNFPA: Financial, budgetary and administrative matters</u> - Biennial support budget - Annual financial review, 1998
WEDNESDAY 15 SEPT	A.M.	6		UNFPA: Financial, budgetary and administrative matters (continued)
	P.M.	5	A A I A	<u>UNOPS: Financial, budgetary and administrative matters</u> - Revised budget estimates for the biennium 1999-2000 and budget estimates for the biennium 2000-2001 - Appropriateness of the operational reserve (97/21) - ACABQ report on UNOPS - Responsibility of UNOPS for personnel matters (99/12)
THURSDAY 16 SEPT	A.M.	4	A	<u>Special funds and programmes</u> - United Nations Capital Development Fund (97/8)
	P.M.	7	A	<u>UNFPA: Technical support services</u> - TSS future options (98/6)
FRIDAY 17 SEPT	A.M.	3	A	<u>UNDP: Country cooperation frameworks and related matters</u>
	P.M.	8	A	<u>UNFPA: Country programmes and related matters</u>
		9	I	<u>Other matters</u>

99/15. United Nations Office for Project Services: revised budget estimates for the biennium 1998-1999 and budget estimates for the biennium 2000-2001

The Executive Board

1. Takes note of the report of the Executive Director on revised budget estimates for the biennium 1998-1999 and budget estimates for the biennium 2000-2001 (DP/1999/39);
2. Approves the revised budget estimates for the 1998-1999 biennium in the amount of \$102.6 million;
3. Approves the budget estimates for the 2000-2001 biennium in the amount of \$113.8 million;
4. Approves the staffing level as proposed for the biennium 1998-1999, including the relocation of four posts from New York to Rome and of one post from New York to Geneva, and the establishment of the post of Chief of the Division for Special Programme Development at the D-1 level.

15 September 1999

99/16. United Nations Office for Project Services: level of the operational reserve

The Executive Board

1. Takes note of the report of the Executive Director on the level of the operational reserve (DP/1999/40);
2. Decides that the level and rate of replenishment of the operational reserve established in paragraph 2 of decision 97/21 of 18 September 1997 remain in effect through the current and next bienniums;
3. Requests the Executive Director to submit a detailed report on the appropriateness of the level of the operational reserve at the third regular session 2001.

15 September 1999

99/17. Responsibility of the United Nations Office for Project Services in personnel matters

The Executive Board

1. Takes note of the report of the Executive Director on the responsibility of the United Nations Office for Project Services in personnel matters (DP/1999/38);

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2. Reaffirms that appropriate authority and corresponding accountability for personnel matters should be vested in the Executive Director, in accordance with the proposals contained in document DP/1994/62, of which the Executive Board took note in its decision 94/32, and with Executive Board decision 99/12, including the authority to issue United Nations Office for Project Services letters of appointment;

3. Requests, as a first step, that the Administrator of the United Nations Development Programme delegate to the Executive Director authority to issue United Nations Office for Project Services letters of appointment and to administer the staff of the United Nations Office for Project Services in accordance with the United Nations Staff Regulations and Rules;

4. Requests the Executive Director to submit a detailed report on the steps taken to implement the present decision at the annual session 2000.

15 September 1999

99/18. ICPD+5

The Executive Board

1. Takes note of the report of the Ad Hoc Committee of the Whole of the Twenty-first Special Session of the General Assembly and, in particular, of the key actions for further implementation of the Programme of Action of the ICPD (A/S-21/3/Add.1);

2. Warmly acknowledges the role played by the United Nations Population Fund in preparatory and related activities that ensured that the special session was a success;

3. Recognizes that:

(a) Implementation of the key actions agreed at ICPD+5 calls for more concerted effort from the international community;

(b) The United Nations system, including all United Nations funds, agencies and programmes, have a key role in supporting effective action in relation to ICPD;

(c) UNFPA in particular must play an effective leadership role to ensure that the goal of universal access to reproductive health is achieved by 2015;

4. Requests the Executive Director, therefore, to present to the Executive Board at its annual session 2000 a report for approval on the strategic role of UNFPA in supporting countries' implementation of relevant key actions contained in the report of the Ad Hoc Committee of the Whole of the Twenty-first Special Session of the General Assembly. The report should be prepared in parallel with the multi-year funding framework paper being presented to the Board at the second regular session 2000. In particular, the report should:

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(a) Describe how the Fund will fulfil its leadership role within the United Nations system in assisting countries to take the action necessary to ensure availability of reproductive health services and products;

(b) Outline working arrangements and mechanisms for coordination with programme country Governments, other agencies of the United Nations system and with donors, including within the framework of the United Nations Development Assistance Framework and resident coordinator system and sector-wide approaches, to ensure coherence at the international, regional and country levels;

(c) Present the strategic priorities within the framework of ICPD+5 that will guide and focus the Fund's actions, engagement and resource allocation at the international, intercountry and country levels.

17 September 1999

99/19. UNFPA: Technical Advisory Programme, 2000-2003

The Executive Board

1. Takes note of the report of the Technical Advisory Programme, 2000-2003 of the United Nations Population Fund as contained in document DP/FPA/1999/12;
2. Supports the increased emphasis on national capacity-building under the Technical Advisory Programme;
3. Expresses concern that the report does not fully respond to decision 98/6 in providing a detailed strategic analysis of options for ensuring that UNFPA country programmes receive high-quality technical and strategic support;
4. Also expresses concern that the report does not adequately describe the value added by the technical advisory services arrangements to the overall work of UNFPA;
5. Further expresses concern about the high cost of the arrangements proposed;
6. Endorses the proposals contained in paragraphs 30 to 51 of the report on a two-year interim basis only;
7. Authorizes the Executive Director to commit an amount of \$56.5 million over the two-year period 2000-2001 to implement the Technical Advisory Programme arrangements, with \$47.5 million being made available from regular resources, and \$9 million from multi-bilateral and/or other resources, including regular resources, should income levels increase;
8. Requests the Executive Director in implementing the Technical Advisory Programme, to:
  - (a) Give due priority to category A countries;

/...

(b) Base the implementation on an analysis of programme country needs in terms of access to local expertise;

(c) Not interrupt ongoing programmes;

9. Also requests the Executive Director to submit a report to the Executive Board at its third regular session 2000 on the progress made in implementing the Technical Advisory Programme arrangements. The report should include, inter alia:

(a) An analysis of programme country technical and strategic support needs and how these needs are being met by the function and composition of the country support teams and technical advisory services, with particular emphasis on ICPD follow-up, United Nations Development Assistance Framework requirements, and sector development programmes;

(b) An explanation of how the Technical Advisory Programme is being monitored, particularly within the context of the multi-year funding framework;

(c) A description of how national and regional expertise on national capacity-building and networking within the Technical Advisory Programme is being utilized;

10. Further requests the Executive Director to submit a report for approval by the Executive Board at its third regular session 2001 on further options that will ensure that UNFPA country programmes receive the strategic and technical assistance they need. In doing so, the report should:

(a) Set out the rationale and guidelines for the proposed arrangements, which should include an assessment of country and regional needs for technical assistance and strategic guidance;

(b) Provide clear justification for continued support, deployment, and strategic utilization of the technical advisory services arrangements with United Nations agencies, taking into account comments made by members of the Executive Board under this agenda item;

(c) Describe how the preferred option will facilitate closer linkages, better collaboration, and greater coherency with other United Nations agencies, especially among those agencies with a particular role to ensure ICPD goals and objectives and ICPD+5 key actions are achieved;

(d) Explain how the preferred option will best enable UNFPA to strengthen in-country activities and play a more effective strategic role in championing reproductive health and other ICPD goals and objectives;

(e) Include a costed analysis of alternative options for providing support to country programmes;

(f) Describe the institutional, reporting and management arrangements for the preferred option and methods by which it will be monitored and evaluated;

(g) Describe the use of the roster of consultants for the country support teams to determine if and how this tool is being utilized;

(h) Examine new opportunities for using regional and national consultants and South-South cooperation in promoting national capacity;

(i) Describe the value added of the Technical Advisory Programme to the overall work of UNFPA;

11. Requests the Executive Director to elaborate further on the proposal to establish a country support team office to cover the countries with economies in transition and to provide information on the recommended arrangements for approval by the Executive Board at its first regular session 2000.

17 September 1999

99/20. United Nations Revolving Fund for Natural Resources Exploration

The Executive Board

Endorses the plans to phase out the activities of the United Nations Revolving Fund for Natural Resources Exploration by the end of 2000, as outlined in document DP/1999/42.

17 September 1999

99/21. UNFPA: estimates for the biennial support budget for 2000-2001

The Executive Board

1. Takes note of the 2000-2001 biennial support budget estimates of the United Nations Population Fund, as contained in document DP/FPA/1999/11, as well as of the report of the Advisory Committee on Administrative and Budgetary Questions thereon (DP/FPA/1999/14);

2. Expresses its concern at the overall situation of declining resources;

3. Recognizes UNFPA efforts to contain costs, as outlined in paragraphs 29 and 30 of document DP/FPA/1999/11, and the positive reaction of the Advisory Committee on Administrative and Budgetary Questions thereon, and welcomes the emphasis on its country office network and its internal audit capacity;

4. Urges the Executive Director, in this regard, to continue to make every effort to contain both the administrative and programme support costs at headquarters, as well as in the field, through cost-saving measures, without detrimental effect on programmes;

5. Notes the approach of the Executive Director to participation in the United Nations House programme, as outlined in paragraphs 35 and 36 of document

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DP/FPA/1999/11 and notes the need, where appropriate, to ensure that there will be no additional burden on host countries;

6. Acknowledges the efforts of the Executive Director to seek extrabudgetary funding for the development of the resource management system; however, if it appears by the end of January 2000 that the responses to such requests are insufficient, decides on an exceptional basis to increase the appropriation by the required amount, as mentioned in paragraph 81 of document DP/FPA/1999/11 and notes the need, where appropriate, to ensure that there will be no additional burden on host countries;

7. Encourages UNFPA to review its priorities in relation to any shortfall that may occur in the biennial support budget prior to seeking additional resources;

8. Approves gross appropriations in the amount of \$149,384,600 for the purposes indicated below and resolves that the income estimates of \$22,000,000 shall be used to offset the gross appropriations, resulting in estimated net appropriations of \$127,384,600;

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2000-2001 biennial support budget  
(In thousands of United States dollars)

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Programme support	
Country offices	75 202.8
Headquarters	27 836.7
Subtotal	103 039.5
Management and administration of the organization	46 345.1
Total gross appropriations	149 384.6
Less: estimated income to the budget	22 000.0
Estimated net appropriations	127 384.6

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9. Authorizes the Executive Director to redeploy resources between appropriation lines up to a maximum of 5 per cent of the appropriation to which the resources are redeployed;

10. Requests the Executive Director to report to the Executive Board at its third regular session 2000 on any significant increases or shortfalls in estimated income for the year 2000, and to suggest proposals on how to deal with the new situation.

17 September 1999

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99/22. United Nations Capital Development Fund

The Executive Board

1. Takes note with appreciation of the report of the Administrator on the United Nations Capital Development Fund (DP/1999/37);
2. Welcomes the work undertaken by the Fund since 1995 in policy review and development as well as in strengthening the focus of its programme activities and strongly endorses its efforts to establish innovative and effective microfinance and local development programmes, including in local governance;
3. Also welcomes the positive assessment of the Fund's work in the recently completed evaluation of its activities since 1995, summarized in document DP/1999/37;
4. Notes that the evaluation contains a number of recommendations on the further strengthening of the United Nations Capital Development Fund activities, directed to the Fund itself, to the United Nations Development Programme and to donors to the Fund;
5. Encourages the United Nations Capital Development Fund to take the necessary action to implement the recommendations in cooperation with all other relevant actors and to report to the Executive Board on its performance within the context of the results-oriented annual report in 2000;
6. Encourages the United Nations Capital Development Fund and the United Nations Development Programme to intensify their collaboration in all relevant areas, most particularly in the fields of local governance and microfinance, and requests the Executive Secretary of the United Nations Capital Development Fund, in consultation with the Administrator and in the context of the results-oriented annual report in 2000, to report on the Fund's partnership with the United Nations Development Programme in these fields, with particular emphasis on evolving roles and responsibilities;
7. Urges the United Nations Capital Development Fund to strengthen strategic alliances with partners, including Governments, civil society, bilateral donors and multilateral agencies, inter alia, the World Bank, to enhance the impact of its policies and programmes;
8. Recognizes that overdependence on a limited number of donors carries risks for the long-term financial sustainability of the United Nations Capital Development Fund and invites all countries in a position to do so to make voluntary contributions to the Fund in order to secure adequate funding for its programmes;
9. Requests the Administrator of the United Nations Development Programme to carry out an independent evaluation of the impact of United Nations Capital

Development Fund programmes and projects and to report to the Board thereon in 2003.

17 September 1999

99/23. UNDP: multi-year funding framework and support budget estimates for the biennium 2000-2001

The Executive Board

A. MULTI-YEAR FUNDING FRAMEWORK

1. Reaffirms its decisions 98/23 and 99/1;
2. Takes note of the report of the Administrator on the multi-year funding framework 2000-2003 (DP/1999/30) and the strategic results framework (DP/1999/CRP.12);
3. Welcomes the significant achievement of UNDP both at headquarters and in the field in developing the multi-year funding framework;
4. Recognizes that the multi-year funding framework integrates programme objectives, resources, budget and outcomes with the objective of increasing core resources and enhancing their predictability;
5. Expresses its deep concern about the continuing overall decline in the level of core resources and the continuing overdependence on a limited number of donors;
6. Notes with appreciation the efforts of those Governments that have maintained, maintained at a high level or increased their core contributions to UNDP, and encourages all countries, in particular the donors, and other countries in a position to do so, to increase their contributions and to pay their contributions on schedule to help to put UNDP funding on a predictable, continuous and assured basis and to reach the annual funding target of \$1.1 billion;
7. Requests the Administrator, in consultation with the Executive Board, to continue to develop and refine the multi-year funding framework as a strategic management tool, keeping in view decisions 94/14, 98/1, 98/3 and 98/23, to enhance the visibility and focus of UNDP at the corporate and country levels, taking into account the views expressed by the members of the Executive Board at the third regular session 1999;
8. Also requests the Administrator to continue to conduct informal consultations with the Executive Board on the further implementation of the multi-year funding framework cycle, including the development of suitable indicators for measuring outcomes and results, the scope and content of the reporting system, which will start with the submission to the Executive Board of the first results-oriented annual report, for reporting on results and priority

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areas of the mandate of UNDP, such as the eradication of poverty, to define clearly the outcomes and results of UNDP programmes;

9. Further requests the Administrator to enable full participation of programme countries in the elaboration, monitoring and reporting of the strategic results framework;

10. Requests the Administrator to submit to the Executive Board at its annual session 2000 proposals for revising and updating the multi-year funding framework, as required, indications of how lessons learned from one multi-year funding framework cycle will be taken into account in the subsequent cycle and proposals for the structure and timing of the multi-year funding framework report;

11. Also requests the Administrator to submit every year, at the third regular session, an updated resources allocation framework on the basis of table 4, included in the integrated resources framework (see DP/1999/30, chap. V);

12. Further requests the Administrator to submit strategic results and integrated resources frameworks, as appropriate, for the funds administered by UNDP and to incorporate them into the multi-year funding framework;

#### B. BIENNIAL BUDGET

13. Takes note of the report of the Administrator on the biennial support budget estimates for the biennium 2000-2001, which is an integral part of the integrated resources framework of the multi-year funding framework, as contained in document DP/1999/31, as well as the concerns expressed by delegations during the formal session;

14. Approves the proposals by the Administrator, as contained in paragraphs 38 to 47 of document DP/1999/31, on post resources allocated to country offices by region;

15. Approves the proposal by the Administrator, as contained in paragraphs 48 to 55 of document DP/1999/31, on contributions towards local office costs and, prior to any decision being taken relating to the aforementioned paragraphs, takes into account the following provisions:

(a) UNDP must fully consult with Governments on costs associated with the UNDP local office structure;

(b) Contributions towards local office costs could be met through the mechanisms outlined in paragraphs 52 and 53 of document DP/1999/31;

16. Requests the Administrator to consult with programme countries as to other modalities of meeting government local office costs obligations and report to the Executive Board thereon;

17. Approves the proposal by the Administrator, as contained in paragraphs 112 and 113 of document DP/1999/31, on the United Nations House programme, where appropriate, ensuring that there will be no additional burden on the host countries;

18. Takes note of the report of the Administrator on the current status of cost-recovery practices, as contained in paragraphs 114 to 120 of document DP/1999/31, and requests the Administrator to consult with the Executive Board on cost-recovery practices in the light of the current review by UNDP and any comments provided by the Advisory Committee on Administrative and Budgetary Questions;

19. Requests the Administrator, if the situation requires and taking into account the resource situation, to consult with the Executive Board as to whether a revised 2000-2001 budget is required and requests him to continue to make every effort to contain both the administrative and programme support costs at headquarters and in the field;

20. Approves the proposals by the Administrator contained in paragraphs 105 to 111 of document DP/1999/31 concerning the separation reserve amounting to \$7 million and, taking into account the comments of the Advisory Committee on Administrative and Budgetary Questions contained in paragraph 17 of document DP/1999/33, approves \$1.5 million for the transitional measures reserve;

21. Approves gross appropriations in the amount of \$585,371,600 for the purposes indicated below and resolves that the income estimates of \$67,127,000 shall be used to offset the gross appropriations, resulting in estimated net appropriations of \$518,244,600;

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2000-2001 biennial support budget  
 (In thousands of United States dollars)

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Programme support	
Country offices	272 341.9
Headquarters	<u>59 694.5</u>
Subtotal	<u>332 036.4</u>
Management and administration	<u>117 193.6</u>
Support to operational activities of the United Nations	
Country offices	100 729.2
United Nations Development Group Office	2 583.1
Inter-Agency Procurement Services Office	3 601.1

United Nations Volunteers	<u>29 228.2</u>
Subtotal	<u>136 141.6</u>
Total gross appropriation	<u>585 371.6</u>
Less: Estimated income	<u>67 127.0</u>
Estimated net appropriations	<u>518 244.6</u>

22. Authorizes the Administrator to redeploy resources between appropriation lines up to a maximum of 5 per cent of the appropriation line to which the resources are redeployed;

FUNDS

23. Takes note of the report of the Administrator on the biennial support budget estimates for the biennium 2000-2001 for the United Nations Capital Development Fund, the United Nations Revolving Fund for Natural Resources Exploration, and the United Nations Development Fund for Women, as contained in document DP/1999/31;

24. Approves gross appropriations for each of the funds as follows:

2000-2001 biennial support budgets  
 (In thousands of United States dollars)

	UNCDF	UNRFNRE	UNIFEM
Total appropriations	<u>13 594.0</u>	<u>740.0</u>	<u>11 612.1</u>

17 September 1999

99/24. Funding situation of UNDP and UNFPA

The Executive Board

1. Notes with concern the continuing and significant decline in core contributions to the United Nations Development Programme and to the United Nations Population Fund and in particular the resulting decline in resources available for programme activities;

2. Also notes with concern the impact that such resource shortfalls have on the capacity of the United Nations Development Programme and that of the United Nations Population Fund to meet the increasing needs of programme countries for their assistance;

3. Requests the Administrator and the Executive Director to bring this critical resource situation to the attention of the Secretary-General with a view to mobilizing the support of world political leaders in order to reverse the trend of declining contributions to the United Nations Development Programme and to the United Nations Population Fund.

17 September 1999

99/25. Overview of decisions adopted by the Executive Board at its third regular session 1999

The Executive Board

Recalls that during the third regular session 1999 it:

ITEM 1: ORGANIZATIONAL MATTERS

Approved the agenda and work plan for its third regular session 1999 (DP/1999/L.4) as orally amended;

Approved the report on the second regular session 1999 (DP/1999/13);

Agreed to the following schedule of sessions of the Executive Board in the year 2000, subject to the approval of the Committee on Conferences:

First regular session 2000:	24-28 January 2000 and 31 January 2000*
Second regular session 2000:	3-7 April 2000
Annual session 2000:	13-23 June 2000 (Geneva)
Third regular session 2000:	11-15 September 2000

\* Joint session with the UNICEF Executive Board.

Agreed to the preliminary list of items to be discussed at the first regular session 2000 of the Executive Board, as contained in the annex to the present decision;

Agreed to the list of items for 2000 (DP/1999/CRP.11) to be included in the draft work plan for 2000;

UNDP SEGMENT

ITEM 2: FINANCIAL, BUDGETARY AND ADMINISTRATIVE MATTERS

Adopted decision 99/23 of 17 September 1999 on the UNDP multi-year funding framework 2000-2003 and budget estimates for the biennium 2000-2001;

/...

Took note of the report of the Advisory Committee on Administrative and Budgetary Questions on the UNDP budget estimates for the biennium 2000-2001 (DP/1999/33);

Took note of the annual review of the financial situation 1998, including detailed statistical information (DP/1999/32 and Add.1);

Took note of the report on the 1998 annual statistical report, including procurement of goods and services (DP/1999/34);

Took note of the report on information on United Nations system technical cooperation expenditure 1998, including the statistical annex (DP/1999/35 and Add.1);

Adopted decision 99/20 of 17 September 1999 on the United Nations Revolving Fund for Natural Resources Exploration;

#### ITEMS 2 AND 6: FUNDING SITUATION OF UNDP AND UNFPA

Adopted decision 99/24 of 17 September 1999 on the funding situation of UNDP and UNFPA;

#### ITEM 3: COUNTRY COOPERATION FRAMEWORKS AND RELATED MATTERS

Took note of the note by the Administrator on assistance to the Democratic Republic of the Congo (DP/1999/36) and authorized the Administrator to continue to approve assistance to the Democratic Republic of the Congo on a project-by-project basis;

Approved the following country cooperation frameworks:

First country cooperation framework for the Central African Republic (DP/CCF/CAF/1);

First country cooperation framework for Antiguá and Barbuda (DP/CCF/ANT/1 and Corr.1);

First country cooperation framework for Ecuador (DP/CCF/ECU/1);

First country cooperation framework for Haiti (DP/CCF/HAI/1 and Corr.1);

Took note of the first extension of the first country cooperation framework for Eritrea (DP/CCF/ERI/1/EXTENSION I);

#### ITEM 4: SPECIAL FUNDS AND PROGRAMMES

Adopted decision 99/22 of 17 September 1999 on the United Nations Capital Development Fund;

/...



ITEM 5: UNOPS: FINANCIAL, BUDGETARY AND ADMINISTRATIVE MATTERS

Adopted decision 99/15 of 15 September 1999 on the UNOPS revised budget estimates for the biennium 1998-1999 and budget estimates for the biennium 2000-2001;

Took note of the report of the Advisory Committee on Administrative and Budgetary Questions on UNOPS budget estimates for 2000-2001 (DP/1999/41);

Adopted decision 99/16 of 15 September 1999 on the level of the UNOPS operational reserve;

Adopted decision 99/17 of 15 September 1999 on the responsibility of the United Nations Office for Project Services in personnel matters;

UNFPA SEGMENT

ITEM 6: FINANCIAL, BUDGETARY AND ADMINISTRATIVE MATTERS

Adopted decision 99/21 of 17 September 1999 on UNFPA estimates for the biennial support budget for 2000-2001;

Took note of the report of the Advisory Committee on Administrative and Budgetary Questions on the biennial support budget estimates for 2000-2001 (DP/FPA/1999/14);

Took note of the report on the annual financial review 1998 (DP/FPA/1999/13);

ITEM 7: TECHNICAL SUPPORT SERVICES

Adopted decision 99/19 of 17 September 1999 on the UNFPA Technical Advisory Programme, 2000-2003;

ITEM 8: COUNTRY PROGRAMMES AND RELATED MATTERS

Approved the following country programmes:

Assistance to the Government of Azerbaijan (DP/FPA/AZE/1);

Assistance to the Government of Kazakhstan (DP/FPA/KAZ/1);

Assistance to the Government of Kyrgyzstan (DP/FPA/KGZ/1);

Assistance to the Government of Pakistan (DP/FPA/PAK/6);

Assistance to the Government of the Philippines (DP/FPA/PHL/5);

Assistance to the Government of Tajikistan (DP/FPA/TJK/1);

/...

Assistance to the Government of Turkmenistan (DP/FPA/TKM/1);

Assistance to the Government of Uzbekistan (DP/FPA/UZB/1);

Approved the extension of and additional resources for the country programme for Haiti (DP/FPA/HTI/2/EXT1);

ITEM 9: OTHER MATTERS

Adopted decision 99/18 of 17 September 1999 on ICPD+5;

Took note of the oral report on the activities of the Joint United Nations Programme on HIV/AIDS.

17 September 1999

Annex

EXECUTIVE BOARD OF UNDP/UNFPA

FIRST REGULAR SESSION 2000  
(24-28 JANUARY 2000 AND 31 JANUARY 2000)

Preliminary list of items

Item 1. Organizational matters, including the annual work plan 2000 for the UNDP/UNFPA Executive Board

UNDP segment

Item 2. UNDP business plan

Item 3. Change management

Item 4. Financial, budgetary and administrative matters: revised UNDP Financial Regulations and Rules

Item 5. Country cooperation frameworks and related matters

Item 6. United Nations Development Fund for Women

Item 7. Evaluation of the relationship between UNOPS and UNDP

UNFPA segment

Item 8. Country programmes and related matters

Item 9. Financial, budgetary and administrative matters

Item 10. Technical Advisory Programme, 2000-2003

UNDP/UNFPA joint segment

Item 11. Implementation of recommendations of the Board of Auditors

Item 12. Field visits

Item 13. Other matters

- UNDP corporate communication and advocacy strategy

- Coordinating Committee on Health

JOINT SESSION OF THE EXECUTIVE BOARDS OF UNDP/UNFPA  
AND UNICEF